

MEMO

TO : LJK, Peggy
FROM : AHB
DATE : 7 October 1996
RE : Winn-Dixie

I want a summary sheet that has Surrender in one column, the Exit Strategy 1A in the second column and the Dead Peasants in the third column. Footnoted at the bottom, I would like a brief explanation of what each one is, with a brief explanation of the assumptions. Assumptions would include tax bracket, former employees, turnover rate and any suggestions you can give me.

I would like four copies of that, with one copy faxed to Bruce Hlavacek if we have it done by 11:00 a.m. our time.

WD00083

EXHIBIT J 395
DOCKET NO 26236-95
27027-96 & 5383-97

EXHIBIT
C-1